### ANNUAL GENERAL MEETING

2003



### ANZ's 150th year in Queensland



Queen & Creek St Branch 19<sup>th</sup> century Queen & Creek St Branch 21<sup>st</sup> century

### Our staff are involved in local community programs



Staff volunteer their time to raise funds for the Starlight Foundation



### Queensland – an attractive place to do business





### ANNUAL GENERAL MEETING

2003



### Four key matters

- •Our performance and the key factors driving that performance
- •The acquisition of National Bank of New Zealand
- Corporate Governance
- The outlook for the year ahead



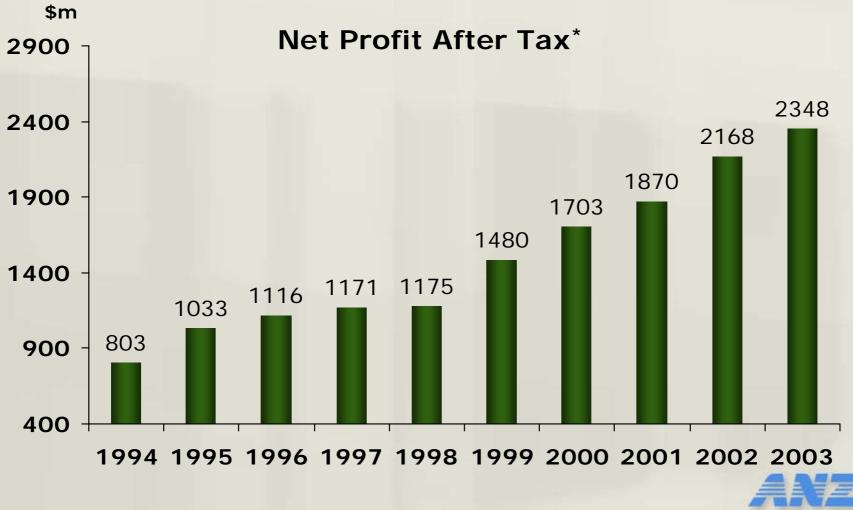
### Four key matters

 Performance and factors driving that performance

- The acquisition of National Bank of New Zealand
- Corporate Governance
- The outlook for the year ahead



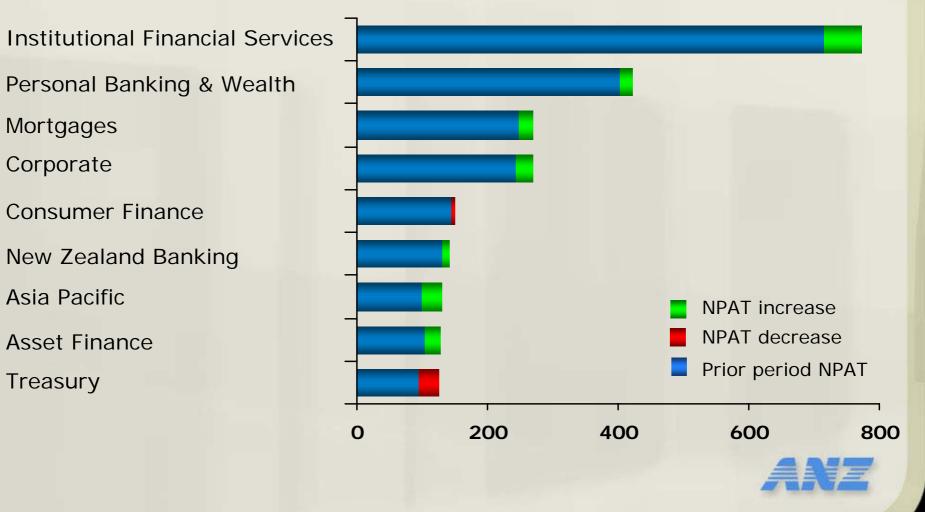
### 10 years of profit growth



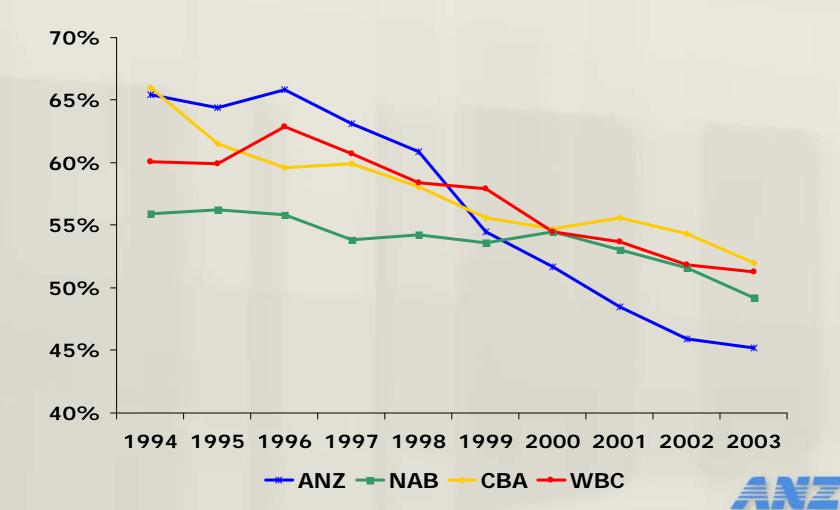
\* before abnormal items and significant transactions

### A portfolio of specialist businesses

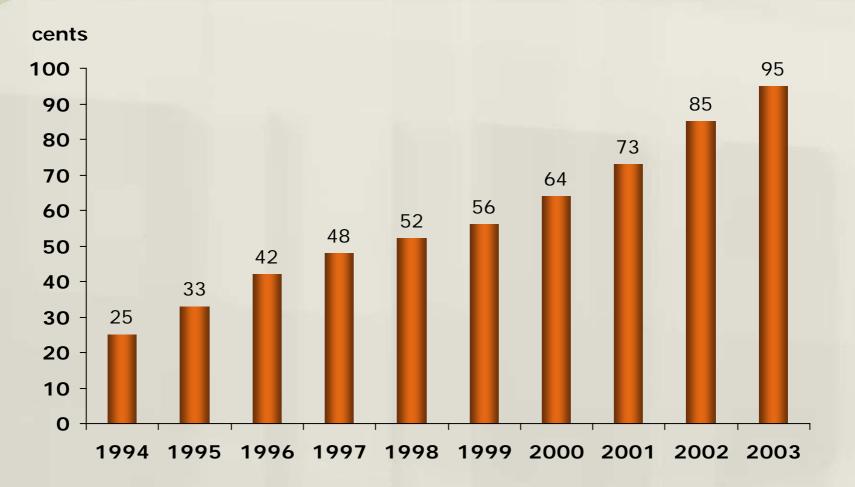
#### Full Year NPAT \$m



## Our cost to income ratio was 45.1% in 2003



### Ten years of dividend increases



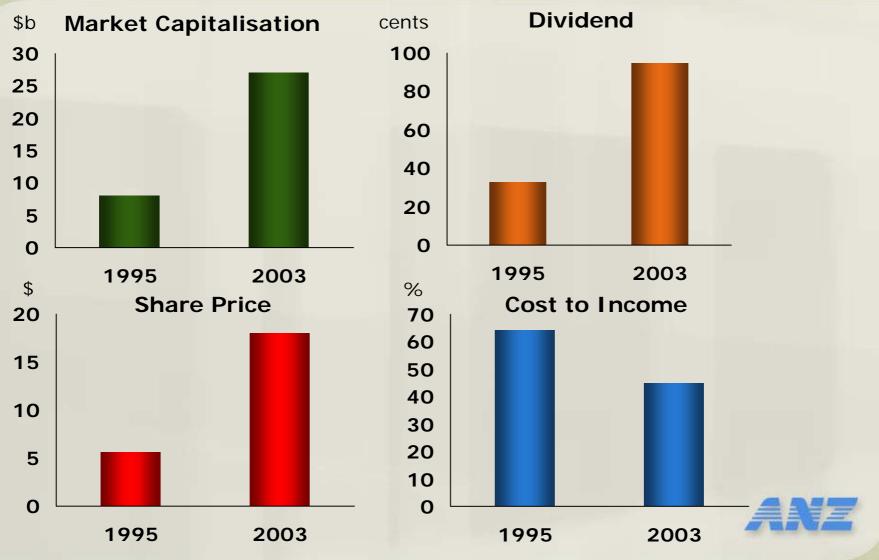
ANZ

Our progress is recognised by a number of measures

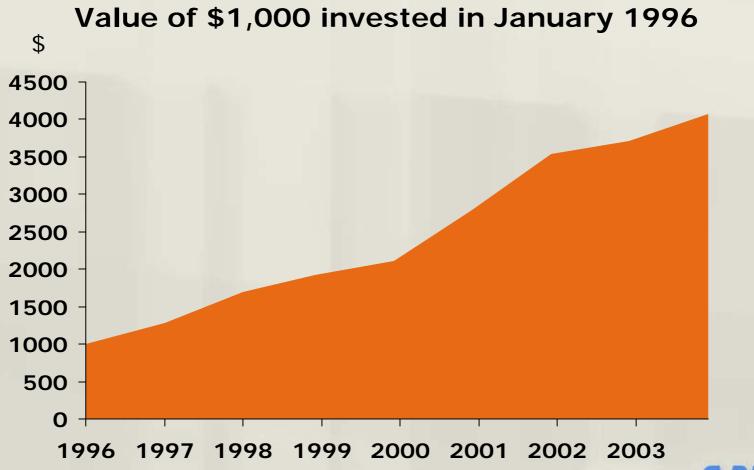




# Consistent and focused decision making is delivering for shareholders



### **Total Shareholder Return**



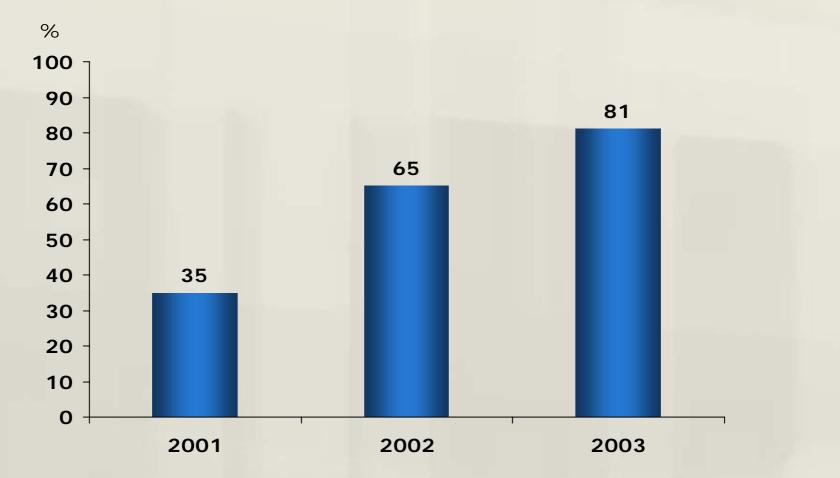


### A better place to work



ANZ

# 81% of Personal Banking staff would recommend ANZ as a place to work





### ANNUAL GENERAL MEETING

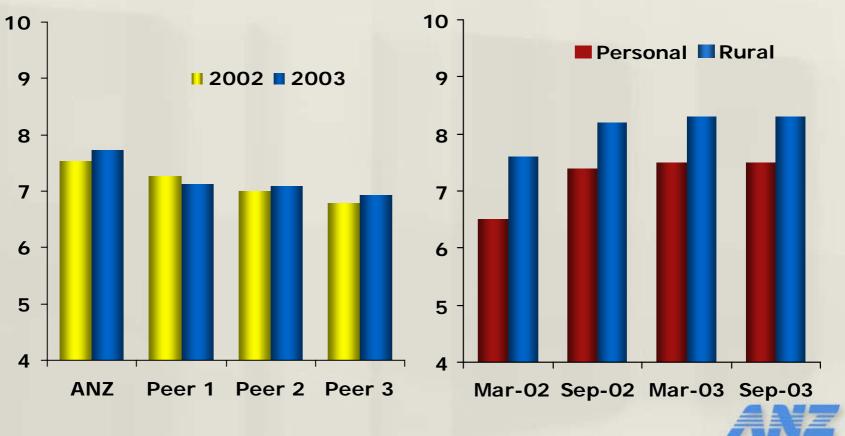
2003



#### Our customers are more satisfied

High levels of customer satisfaction for our Corporate Banking business

Customer satisfaction with branch increasing



<sup>\*</sup>Score out of 10: Source - Roberts Research

## Determined to rebuild community trust



#### ANZ Community Fund

ANZ Volunteers

Saver Plus



### **Financial Literacy**



Kick-start your financial fitness

Work out your money and get your finances into shape





### ANNUAL GENERAL MEETING

2003



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### National Bank of New Zealand





### **Rights issue**



This is an important document and requires your immediate attention. If you are an Eighbic Shareholder you should read this document in its entirety believe docking whether to accept this offer of them Coloniary Shares in ARC. If you are in doubt about what to do, you should consult your professional adviser without delay.

If you decide not to accept all or part of your entitlement, you are advised to deal with the Rights you receive plot to 5.00 pm ADD (5.00 pm AD fine) on Monday, 24 November acros softwer the doing nothing. It is important that you take action to either accept or sell your entitlement in accordance with the instructors in Section 2 of this Prespectus.

#### MorganStanley citigroup

Morgan Stanley Dean Witter Australia Securities Limited Citigroup Global Markets Australia Pty Limited

#### The Renounceable Rights Issue is fully underwritten

2 for 11 Renounceable Rights Issue to Eligible Shareholders of ANZ of A\$13 per New Ordinary Share to raise approximately A\$3,597 million





### Four key matters

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### ANNUAL GENERAL MEETING



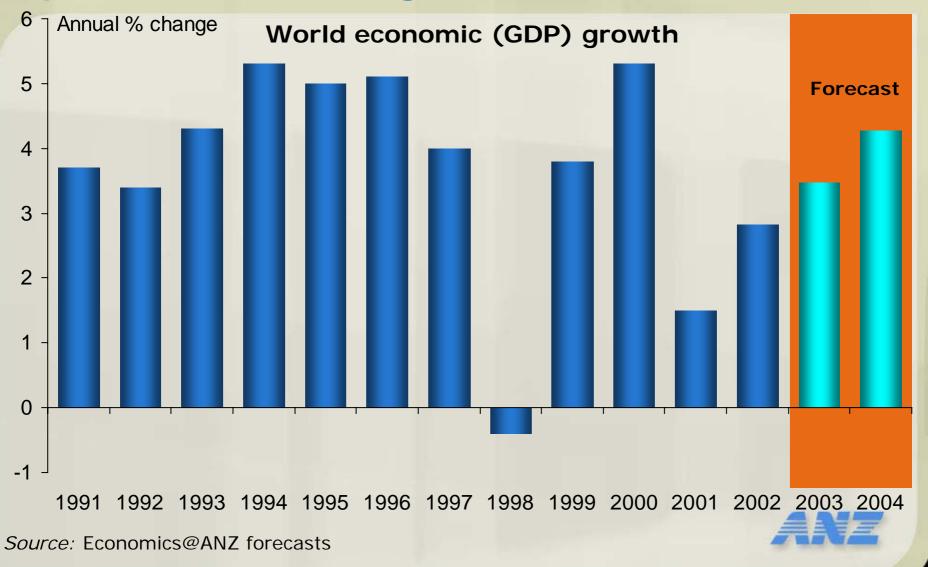


### Four key matters

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- The acquisition of National Bank of New Zealand
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## World economy emerging from a period of weak growth



### Central Banks are moving to less expansionary interest rates



### **Economic growth**

